

Fiscal Year 2022-2023 Annual Budget

July 1, 2022 to June 30, 2023

Budget Draft #1 - May 4, 2022 (Operating Budget and Capital Projects)

Crestline Sanitation District

Fiscal Year 2022-2023 Annual Budget

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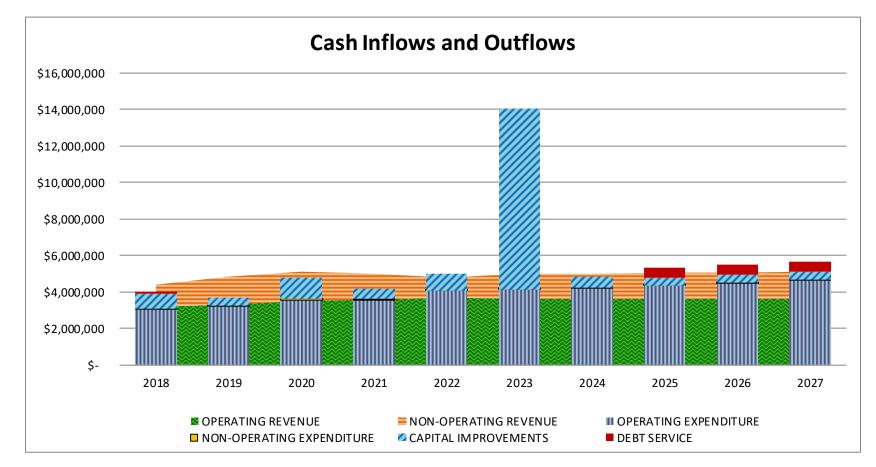
EXECUTIVE SUMMARY

Fiscal Year 2022-2023 Annual Budget

We are pleased to present to the Board of Directors, the Crestline Sanitation District's Annual Budget for Fiscal Year 2022-2023.

This Budget has been prepared with the following general projections:

- 3.0% increase in salaries and benefits.
- 3.0% increase in expenses other than salaries and benefits, except where noted otherwise.

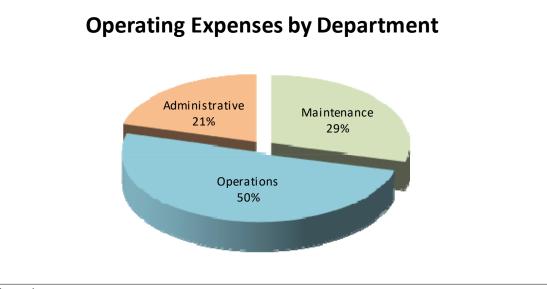


Operating Budget

The operating budget covers the routine operations and maintenance of District facilities and services at its existing service levels and does not directly include funds for upgrades, increased capacity, or betterments. The operating budget is presented in more detail in the following sections.

Operating Expenses by Department

The following chart illustrates how the budget is allocated by department.

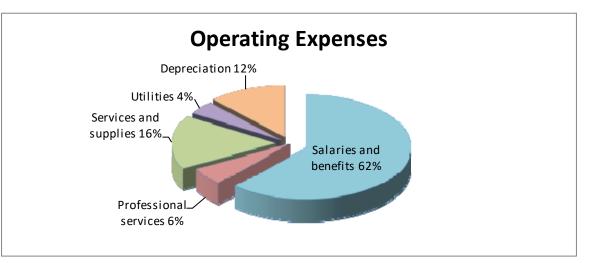


The following table details these expenses by department.

Department	2022/2023 Budget	% of Total Operating Exp
Maintenance	\$ 1,364,740	29%
Operations	2,374,570	50%
Administrative	971,180	21%
Total operating expenses	\$ 4,710,490	100%

Operating Expenses by Type

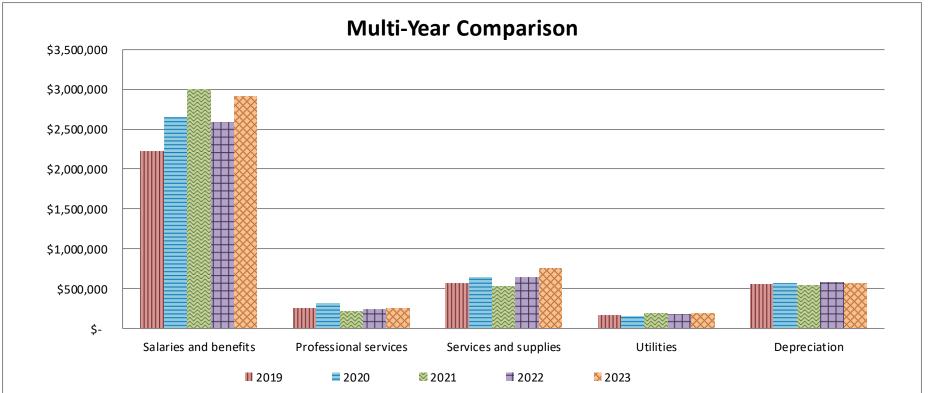
The following chart illustrates how the budget is allocated to the major expense categories.



The following table details the breakdown of these expenses to each major expense category.

	2019	2020	2021	2022 2023		2023	% of Total	% Change from	
Operating Expenses	Actual	Actual	Actual		Estimated		Budget	2023 Budget	2022 to 2023
Salaries and benefits	\$ 2,219,668	\$ 2,656,039	\$ 3,001,072	\$	2,587,980	\$	2,915,880	62%	13%
Professional services	256,820	318,199	223,510		247,990		262,620	6%	6%
Services and supplies	575,256	647,830	540,230		653,820		765,150	16%	17%
Utilities	172,263	165,995	197,038		191,940		197,730	4%	3%
Depreciation	 562,112	575,853	553,436		580,340		569,110	12%	-2%
Total operating expenses	\$ 3,786,119	\$ 4,363,916	\$ 4,515,286	\$	4,262,070	\$	4,710,490	100%	11%

DRAFT Subject to Change



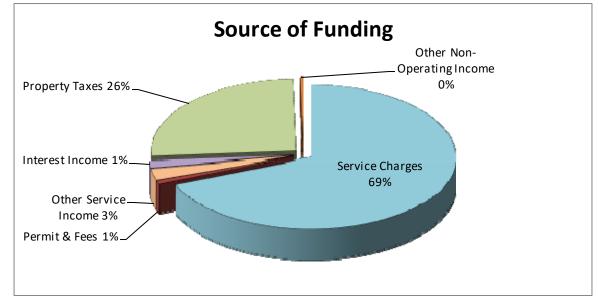
The chart above illustrates the 5-year trend for each of the major expense categories. Salaries and benefits are projected to increase by 13% over the prior year, of which 3% is from a cost-of-living-adjustment (COLA) salaries increase, and 10% is from employee step increases and related employee benefits such as the increase of worker's compensation and the anticipated filling of vacant positions. FY2022 actual salaries and benefits are less than previously budgeted due to vacant positions that were not filled. Compared to FY2021 the actual salaries and benefits expense budget decreased by 3%. Professional services are projected to increase by 6% over the estimated FY2022 amount, but the FY2023 budget amount decreased 22% from the FY2022 budget. Services and supplies are projected to increase by 17% due to insurance and other expenses. Utilities is projected to increase by 3% due to the CPI increase.

Personnel

The District's work force consists of 20 full-time positions including currently vacant positions.

Funding

The majority of funding for the budget is from sewer service charges and property taxes, as illustrated in the chart below.



The following table details the major sources of funding.

	2	2022/2023	% of Total
Source of Funding		Budget	Funding
Service charges	\$	3,459,200	69%
Permit & fees		38,000	1%
Other service income		127,900	3%
Interest income		72,000	1%
Property taxes		1,293,700	26%
Other non-operating income		17,400	0%
Total funding	\$	5,008,200	100%



Service Charge Rates

The service charge rate will remain unchanged from the November 2019 rate. The 2022-23 budget reflects a projected net operating deficit of \$1,085,390 and net nonoperating revenues from taxes and investment earnings of \$1,379,800 for an overall net increase in net position of \$294,410.

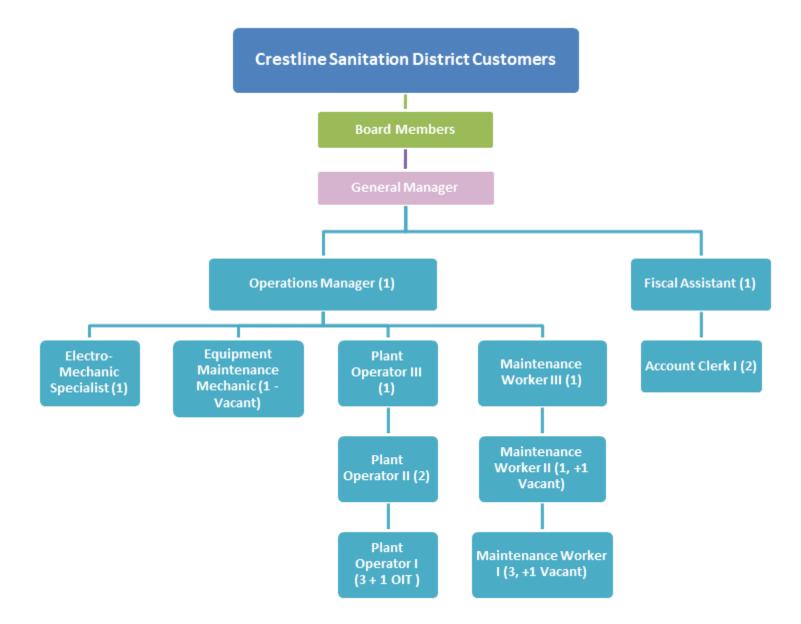
Summary

The Fiscal Year 2022-23 Budget continues the District's history of responsible fiscal management. Available resources are focused on maintaining services and programs essential to District facilities and improving the quality of service to the customers of the District.

Rick Dever General Manager

RAMS – Financial Consultant

ORGANIZATIONAL CHART



BUDGET SUMMARY

CRESTLINE SANITATION DISTRICT 2022/2023 Budget Summary

	DRA	F T
Sub	ject to	Change

																				Jubicor	^c O
		Audited		Audited		Audited		Audited		Estimated		Budget	F	Projection		Projection	F	Projection		Projection	
		06/30/18		06/30/19		06/30/20		06/30/21		06/30/22		06/30/23		06/30/24		06/30/25	(06/30/26	(06/30/27	
OPERATING REVENUES													-					,,		,,	
Charges for services	\$	2,961,067	\$	3,137,336		3,327,198		3,345,801		3,457,170	\$	3,459,200	\$	3,459,200	\$	3,459,200	\$	3,459,200	\$	3,459,200	
Permit and inspection fees	+	30,867	Ŧ	36,113		33,683		43,394		37,900		38,000		38,000	Ŧ	38,000	•	38,000	*	38,000	
Connection fees		-		-		9,482		25,786		3,740		_				-				-	
Other services		208,301		134,570		171,773		148,038		174,040		127,900		127,900		127,900		127,900		127,900	
				,		,		,		,		,		,		,		,		,	
Total operating revenues		3,200,235		3,308,019		3,542,136		3,563,019		3,672,850		3.625.100		3,625,100		3,625,100		3,625,100		3,625,100	1
1 0		, ,		, ,																	1
OPERATING EXPENSES																					
Salaries and benefits		2,160,732		2,219,668		2,656,039		3,001,072		2,587,980		2,915,880		2,951,140		3,057,450		3,168,490		3,276,830	
Professional services		223,374		256,820		318,199		223,510		247,990		262,620		270,220		278,080		286,170		294,500	
Services and supplies		601,624		575,256		647,830		540,230		653,820		765,150		787,640		810,850		834,710		859,300	
Utilities		168,892		172,263		165,995		197,038		191,940		197,730		203,690		209,820		216,150		222,670	
Depreciation		527,405		562,112		575,853		553,436		580,340		569,110		586,200		603,800		621,930		640,600	
Total operating expenses		3,682,027		3,786,119		4,363,916		4,515,286		4,262,070		4,710,490		4,798,890		4,960,000		5,127,450		5,293,900	
Net Operating Income (Deficit)		(481,792)		(478,100)		(821,780)		(952,267)		(589,220)		(1,085,390)	<mark>)</mark>	(1,173,790)		(1,334,900)		(1,502,350)		(1,668,800)	1
NONOPERATING INCOME (EXPENSES)				4 407 704		4 0 47 005				4 070 400		4 070 000								4 9 5 4 9 9 9	
Property taxes		1,115,604		1,187,794		1,247,395		1,344,091		1,272,480		1,272,600		1,291,800		1,311,300		1,331,100		1,351,200	
Special assessments		30,224		23,151		23,088		44,137		27,970		11,100		11,300		11,500		11,700		11,900	
Federal / State aid - Homeowner's exemption		10,662		10,291		10,206		9,973		9,950		10,000		10,200		10,400		10,600		10,800	
Interest and investment revenue *		24,971		295,670		274,578		44,755		(196,710)		72,000		72,000		72,000		72,000		72,000	
Gain on sale of capital assets		12,750		1,600		-		7,801		12,750		-		-		-		-		-	
Other nonoperating revenue		414		29		910		10,112		250		17,400		17,400		17,400		17,400		17,400	
Interest expense		(66,760)		(69,314)		(77,170)		(64,249)		-		-		-		-		-		-	
Other nonoperating expense		(2,854)		(3,095)		(3,144)		(3,499)		(3,300)		(3,300))	(28,300)		(3,300)		(28,300)		(3,300)	
Total nonoperating revenues (expenses)		1,125,011		1,446,126		1,475,863		1,393,121		1,123,390	_	1,379,800	_	1,374,400		1,419,300		1,414,500		1,460,000	-
Total hohoperating revenues (expenses)		1,125,011		1,440,120		1,475,605		1,393,121		1,123,390	-	1,379,600		1,374,400		1,419,300		1,414,500		1,400,000	-
Change in net position	\$	643,219	\$	968,026	\$	654,083	\$	440,854	\$	534,170	\$	294,410	\$	200,610	\$	84,400	\$	(87,850)	\$	(208,800)	
Networkien, benjamine of some		10.000.400		40 575 000		47 540 005		40 407 770		40.000.000		10 170 000		10 107 040		40.007.000		40 750 000		40.004.070	
Net position - beginning of year		16,063,488		16,575,669		17,543,695		18,197,778		18,638,632		19,172,802		19,467,212		19,667,822		19,752,222		19,664,372	
Prior period adjustment		(131,038)		10 575 000		17 5 40 005		10 107 770		40.000.000	_	40.470.000		10 107 010		40.007.000		10 750 000		40.004.070	-
Net position - beginning of year, as restated		15,932,450		16,575,669		17,543,695		18,197,778		18,638,632		19,172,802		19,467,212		19,667,822		19,752,222		19,664,372	
Net position - end of year	\$	16,575,669	\$	17,543,695	\$	18,197,778	\$	18,638,632	\$	19,172,802	\$	19,467,212	\$	19,667,822	\$	19,752,222	\$	19.664.372	\$	19,455,572	-
Not position - end of year	Ψ	10,010,009	Ψ	17,040,030	Ψ	10,137,770	Ψ	10,000,002	Ψ	13,172,002	Ψ	13,407,212	Ψ	10,007,022	ψ	10,102,222	ψ	10,004,072	ψ	10,400,072	-
Net investment in capital assets	\$	9,422,028	\$	9,222,993	\$	9,757,194	\$	9,771,926	\$	8,633,762	\$	9,536,162	\$	10,131,162	\$	10,197,049	\$	10,255,828	\$	10,307,363	
Unrestricted	φ \$	7,153,641		9,222,993 8,320,702		8,440,584		8,866,706		10,539,040		9,931,050		9,536,660		, ,	φ \$	· ·	գ Տ	9,148,209	
Omostroida	Ψ	7,100,041	Ψ	0,020,702	Ψ	0,440,004	Ψ	0,000,700	Ψ	10,000,040	Ψ	3,351,050	Ψ	3,330,000	φ	5,555,175	φ	5,400,544	ψ	5,140,209	
* Interest and investment revenue = Interest inc	ome	realized agin/	امده	& net increas	ص/ط	ecrease in fair	va	lue													

* Interest and investment revenue = Interest income, realized gain/loss & net increase/decrease in fair value

CRESTLINE SANITATION DISTRICT 2022/2023 Budget Summary

DI	RAFT
Subject	to Change

	Audited	Audited	Audited	Audited	Estimated	Budget	Projection	Projection	Projection	Projection
	06/30/18	06/30/19	06/30/20	06/30/21	06/30/22	06/30/23	06/30/24	06/30/25	06/30/26	06/30/27
Beginning Cash	\$ 7,924,885	\$ 8,281,925 \$	9,428,356	\$ 9,765,353	\$ 10,600,201	\$ 10,416,031	\$ 10,377,151	\$ 10,568,961 \$	10,272,048 \$	9,821,015
OPERATING REVENUE	3,200,235	3,308,019	3,542,136	3,563,019	3,672,850	3.625.100	3,625,100	3,625,100	3,625,100	3,625,100
NON-OPERATING REVENUE	1,194,625	1,518,535	1,556,177	1,460,869	1,126,690	1,383,100	1,402,700	1,422,600	1,442,800	1,463,300
LOAN PROCEEDS	-	-	-	-	-	9,000,000	-	-	-	-
TOTAL CASH INFLOWS	4,394,860	4,826,554	5,098,313	5,023,888	4,799,540	14,008,200	5,027,800	5,047,700	5,067,900	5,088,400
OPERATING EXPENDITURES	3,154,622	3,224,007	3,788,063	3,961,850	3,681,730	4,141,380	4,212,690	4,356,200	4,505,520	4,653,300
NON-OPERATING EXPENDITURES	69,614	72,409	80,314	67,748	3,300	3,300	28,300	3,300	28,300	3,300
CAPITAL PROJECTS / PURCHASES	828,572	402,794	1,103,326	561,069	889,249	9,902,400	595,000	440,000	440,000	440,000
DEBT SERVICE - \$9M for 20 Years @1.9%	106,151	-	-	-	-	-	-	545,113	545,113	545,113
TOTAL CASH OUTFLOWS	4,158,959	3,699,210	4,971,703	4,590,667	4,574,279	14,047,080	4,835,990	5,344,613	5,518,933	5,641,713
ACCRUAL TO CASH ADJUSTMENTS	121,139	19,087	210,387	401,627	(409,431)	-	-	-	-	-
NET CHANGE IN CASH	357,040	1,146,431	336,997	834,848	(184,170)	(38,880)	191,810	(296,913)	(451,033)	(553,313)
Ending Cash	\$ 8,281,925	\$ 9,428,356	9,765,353	\$ 10,600,201	\$ 10,416,031	\$ 10,377,151	\$ 10,568,961	\$ 10,272,048 \$	9,821,015 \$	9,267,702

CRESTLINE SANITATION DISTRICT 2022/2023 Capital Budget

DRAFT Subject to Change

CAPITAL PROJECTS				ıdget 22/23	Projection 2023/24		Projection 2024/25		Projection 2025/26		Projection 2026/27		Total Projected Capital Cost FY 2023-2027	
Cash Funded Projects														
N.O.V. (incl. Pipeline and Manhole Rehabilitation, Flow														
Monitors, and Weather Stations)			\$	260,000	\$	260,000	\$	260,000	\$	260,000	\$	260,000	\$	1,300,000
SCADA Upgrades				35,000		35,000		35,000		35,000		35,000		175,000
/ehicle Purchase - F450 w/Crane (from 21/22 Budget)				90,000		-		-		-		-		90,000
/ehicle Purchase - F250 w/Utility Bed				85,000		-		-		-		-		85,000
/ehicle Replacements				_		75,000		75,000		75,000		75,000		300,000
iquid Chlorine Transporter Trailer				18,000		-		_		_		_		18,000
iquid Chlorine Transporter Trailer				15,000		-		-		-		-		15,000
Nater Tender Truck (1,000 gal)				-		100,000		-		-		-		100,000
/acuum Pump for Tanker Truck				6,500		-		-		-		-		6,500
IC & SC Steel Fire Proof Entry Doors				30,000		-		-		-		-		30,000
SC Roof Replacement				-		40,000		-		-		-		40,000
SC Dilution Pumps (2)				20,000		-		-		-		-		20,000
IC Washer Compactor for Bar Screen				30,000		-		-		-		-		30,000
IC Muffin Monster Rebuild (2)				60,000		-		-		-		-		60,000
CH Muffin Monster Rebuild				30,000		-		-		-		-		30,000
CH Track Lining				-		15,000		-		-		-		15,000
Farm Management Plan (Nitrate Removal)				20,000		20,000		20,000		20,000		20,000		100,000
SC (2) Recirculation Pump w/VFD (Master Plan)				111,100		-		-		-		-		111,100
CH Effluent Pump Replacement (Master Plan)				41,800		-		-		-		-		41,800
Aiscellaneous Upgrades				50,000		50,000		50,000		50,000		50,000		250,000
Total Cash Funded Projects		-		902,400		595,000		440,000		440,000		440,000		2,817,400
Master Plan Projects (Cash & Debt Funded)		imated to be aid 2021/22												
Engineering (Project Management & Inspection) HC Biosolids Dewatering Upgrade and	\$	500,000		700,000		103,460		-		-		-		1,303,460
HC Primary Clarifier - New		1,000,000	6	,900,000		2,700,800		-		-		-		10,600,800
Total Master Plan Projects	\$	1,500,000		,600,000		2,804,260		-		-		-		11,904,260
/aster Plan Projects (Future Projects)														
SC Anxillary Systems Upgrade				-		-		-		-		-		-
SC Primary ODS Electrical Upgrade				-		-		-		-		-		-
G Pump Station Wet Well/Emergency Storage Total Master Plan Future Projects		-		-		-		-		-		-		-
GRAND TOTAL CAPITAL PROJECTS			\$8	,502,400	\$	3,399,260	\$	440,000	\$	440,000	\$	440,000	\$	14,721,660

BUDGET DETAIL & PROJECTIONS

CRESTLINE SANITATION DISTRICT 2022/2023 Budget Detail Roll Up and Projection

DRAFT

Subject to Change

				<u> </u>								
	0004/0000	0004/0000	0000/0000	% of	0000/0004	% of	0004/0005	% of	0005/0000	% of	0005/0000	% of
	2021/2022 Budget	2021/2022 Estimate	2022/2023 Budget	Operating Revenue	2023/2024 Projection	Operating Revenue	2024/2025 Projection	Operating Revenue	2025/2026 Projection	Operating Revenue	2025/2026 Projection	Operating Revenue
Operating Income/Expense												
Income												
40 · REVENUE												
41 · Sewer Service Fees	\$ 3,346,675	\$ 3,349,120	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%
42 · Sewer Penalties	72,400	108,060	108,100	3%	108,100	3%	108,100	3%	108,100	3%	108,100	3%
43 · Pumped Waste Permits	25,625	36,360	36,400	1%	36,400	1%	36,400	1%	36,400	1%	36,400	1%
44 · Permit & Inspection Fees	2,200	1,530	1,600	0%	1,600	0%	1,600	0%	1,600	0%	1,600	0%
46 · Cleghorn State Reimbursements	120,000	166,130	120,000	3%	120,000	3%	120,000	3%	120,000	3%	120,000	3%
47 · Pilot Rock Camp Fee	7,800	7,800	7,800	0%	7,800	0%	7,800	0%	7,800	0%	7,800	0%
48 · Other Service Fees	100	100	100	0%	100	0%	100	0%	100	0%	100	0%
Total Operating Income	3,574,800	3,669,100	3,625,100	100%	3,625,100	100%	3,625,100	100%	3,625,100	100%	3,625,100	100%
Operating Expense												
MT - Maintenance												
51 · SALARIES & BENEFIT	867,305	739,900	1,048,220	29%	1,096,300	30%	1,140,200	31%	1,188,870	33%	1,238,990	34%
53 · PROFESSIONAL SVC	4,372	3,530	3,640	0%	3,750	0%	3,870	0%	3,990	0%	4,110	0%
54 · SERVICE AND SUPPLIES	61,655	47,680	49,150	1%	50,650	1%	52,190	1%	53,790	1%	55,450	2%
59 · DEPRECIATONS & AMORTIZATION	255,210	249,470	263,730	7%	271,650	7%	279,800	8%	288,200	8%	296,850	8%
Subtotal - MT	1,188,542	1,040,580	1,364,740	38%	1,422,350	39%	1,476,060	41%	1,534,850	42%	1,595,400	44%
OP - Operations												
51 · SALARIES & BENEFIT	1,247,704	1,229,900	1,195,670	33%	1,240,750	34%	1,284,630	35%	1,329,140	37%	1,368,940	38%
53 · PROFESSIONAL SVC	137,789	114,510	122,810	3%	126,210	3%	129,710	4%	133,310	4%	137,030	4%
54 · SERVICE AND SUPPLIES	491,402	475,090	559,280	15%	576,150	16%	593,580	16%	611,500	17%	629,930	17%
	193,537	191,930	197,730	5%	203,690	6%	209,820	6% 0%	216,150	6%	222,670	6%
59 · DEPRECIATONS & AMORTIZATION	312,361	325,070	299,080	8%	308,060	8%	317,310	9%	326,830	9%	336,640	9%
Subtotal - OP	2,382,793	2,336,500 3,377,080	2,374,570	66%	2,454,860	68%	2,535,050	70% 111%	2,616,930	72%	2,695,210	74% 118%
Total Operating Expense	3,571,335	3,377,080	3,739,310	103%	3,877,210	107%	4,011,110	111%	4,151,780	115%	4,290,610	118%
Net Operating Income Before G&A	3,465	292,020	(114,210)		(252,110)		(386,010)		(526,680)		(665,510)	
General & Administrative Expense												
61 · SALARIES AND BENEFIT - ADM	585,252	618,180	671,990	19%	614,090	17%	632,620	17%	650,480	18%	668,900	18%
62 · BOARD EXPENSES	19,000	7,880	19,000	1%	19,040	1%	19,080	1%	19,120	1%	19,160	1%
63 · PROFESSIONAL SVC - ADM	194,150	129,950	136,170	4%	140,260	4%	144,500	4%	148,870	4%	153,360	4%
64 · SERVICES AND SUPPLIES - ADM	143,676	123,210	137,720	4%	141,800	4%	146,000	4%	150,300	4%	154,760	4%
69 · DEPR & AMORT - ADM	6,823	5,810	6,300	0%	6,490	0%	6,690	0%	6,900	0%	7,110	0%
Total General & Administrative Expense	948,901	885,030	971,180	27%	921,680	25%	948,890	26%	975,670	27%	1,003,290	28%
Net Operating Income (Deficit)	(945,436)	(593,010)	(1,085,390)	-30%	(1,173,790)	-32%	(1,334,900)	-37%	(1,502,350)	-41%	(1,668,800)	-46%
Non-Operating Income (Expense)												
71 · PROP TAXES	1,150,000	1,272,480	1,272,600	35%	1,291,800	36%	1,311,300	36%	1,331,100	37%	1,351,200	37%
72 · SPECIAL ASSESSMENTS	11,500	11,010	11,100	0%	11,300	0%	11,500	0%	11,700	0%	11,900	0%
73 · GRANTS AND AIDS	10,089	9,950	10,000	0%	10,200	0%	10,400	0%	10,600	0%	10,800	0%
77 · INTEREST INCOME	48,355	71,960	72,000	2%	72,000	2%	72,000	2%	72,000	2%	72,000	2%
79 · OTHER INCOME	11,856	(238,710)	17,400	0%	17,400	0%	17,400	0%	17,400	0%	17,400	0%
80 · OTHER EXPENSES *	(2,685)	(3,300)	(3,300)	0%	(28,300)	-1%	(3,300)	0%	(28,300)	-1%	(3,300)	0%
Net Non-Operating Income	1,229,115	1,127,130	1,379,800	38%	1,374,400	38%	1,419,300	39%	1,414,500	39%	1,460,000	40%
Change In Net Position	\$ 283,679	\$ 534,120	\$ 294,410	8%	\$ 200,610	6%	\$ 84,400	2%	\$ (87,850)	-2%	\$ (208,800)	-6%

* - 80 · OTHER EXPENSES includes interest expense, net increase/decrease in fair value & tax deductions

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												Subject to Change
		2022			2023		2024	2025	2026	2027		Subject to Change
		Estimated	Budget vs Estimated %		Est. Year	CY Budget						
	Budget	Year End	Year End variance	Budget	End vs. NY Budget	vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Operating Income/Expense												
Income												
40 · REVENUE												
41000 Sewer Service Fees	\$ 3.346.675	3,349,120	\$ 2,445 0%	\$ 3,351,100	0%	0%	\$ 3,351,100	\$ 3,351,100	\$ 3,351,100	\$ 3,351,100	Same rate as November 2019	\$52.82 x 5,287 EDU x 12 months
42000 Sewer Penalties	72,400	108,060	35,660 49%	108,100	0%	49%	108,100	108,100	108,100	108,100	Same as FY2022 Estimate (rounded)	·····
43000 Pumped Waste Permits	25,625	36,360	10,735 42%	36,400	0%	42%	36,400	36,400	36,400	36,400	Same as FY2022 Estimate (rounded)	
44000 Permit & Inspection Fees	2,200	1,530	(670) -30%	1,600	5%	-27%	1,600	1,600	1,600	1,600	Same as FY2022 Estimate (rounded)	
46000 Cleghorn State Reimbursement	120,000	166,130	46,130 38%	120,000	-28%	0%	120,000	120,000	120,000	120,000	Same as FY2022 Budget	
47000 Pilot Rock Camp Fee	7,800	7,800	- 0%	7,800	-20 %	0%	7,800	7,800	7,800	7,800	Same as FY2022 Budget	\$650 x 12 months
48000 Other Service Fees	100	100	- 0%	100	0%	0%	100	100	100	100	Same as FY2022 Estimate (rounded)	
49000 Other Charges	100	100	- N/A	100	N/A	N/A	100	100	100	100	Same as F12022 Estimate (rounded)	
Total 40 · REVENUE	3,574,800	3,669,100		3,625,100	-1%	1%	3,625,100	3,625,100	3,625,100	3,625,100		
Total 40 · REVENUE	3,574,600	3,009,100	94,300 3%	3,625,100	-1%	170	3,625,100	3,625,100	3,625,100	3,625,100		
Cost of Services Provided												
51-MT · Salaries & Benefit - MAINT	070 404	004.000	(07.404) 409(400.070	000%	4.40/	447.000	470 500	404.000	500 740		
51010MT Salaries - REG	372,181	304,990	(67,191) -18%	422,870	39%	14%	447,330	470,500	494,980	520,710	Per Compensation Projection - CSD Board	
51020MT Salaries - OT	500	120	(380) -76%	500	317%	0%	520	540	560	580	Same as FY2022 Budget	
51030MT Salaries - VAC	26,426	26,020	(406) -2%	27,940	7%	6%	29,310	30,630	32,010	33,460	Per Compensation Projection - CSD Board	
51040MT Salaries - SICK	20,364	18,040	(2,324) -11%	23,070	28%	13%	24,390	25,660	26,980	28,370	Per Compensation Projection - CSD Board	
51050MT Salaries - HOLIDAY	23,773	20,110	(3,663) -15%	26,930	34%	13%	28,480	29,950	31,500	33,120	Per Compensation Projection - CSD Board	
51060MT Salaries - ON CALL / STANDBY	26,901	26,220	(681) -3%	26,900	3%	0%	26,900	26,900	26,900	26,900	Per Compensation Projection - CSD Board	
51070MT Salaries - CALL BACK	2,000	1,430	(570) -29%	2,000	40%	0%	2,000	2,000	2,000	2,000	Per Compensation Projection - CSD Board	
51100MT Payroll Tax	9,393	9,190	(203) -2%	10,550	15%	12%	11,130	11,670	12,250	12,850	Per Compensation Projection - CSD Board	
51150MT Unemployment Expense	3,200	1,950	(1,250) -39%	3,200	64%	0%	3,200	3,200	3,200	3,200	Per Compensation Projection - CSD Board	
51200MT Worker's Comp	33,916	29,740	(4,176) -12%	66,750	124%	97%	70,380	71,510	75,040	78,730	Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%
51300MT Employee Group Insurance	116,391	95,120	(21,271) -18%	130,060	37%	12%	131,350	132,790	134,400	135,160	Per Compensation Projection - CSD Board	Des CROERA flev dellese standby angell collevite ere no langer
51400MT Retirement	170,154	148,750	(21,404) -13%	184,300	24%	8%	194,560	204,390	214,770	225,690	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer pensionable as of 07/30/20
51500MT Seasonal MT Workers-MT	60,000	55,260	(4,740) -8%	120,000	117%	100%	123,600	127,310	131,130	135,070	4 workers - 9 months per budget workshop	
51600MT Nationwide ER Match (457)	2,106	2,960	854 41%	3,150	6%	50%	3,150	3,150	3,150	3,150	Per Compensation Projection - CSD Board	
Total 51-MT · Salaries & Benefit - MAINT	867,305	739,900	(127,405) -15%	1,048,220	42%	21%	1,096,300	1,140,200	1,188,870	1,238,990	f of componention rejonicity cod Deard	
	001,000	100,000	(121,400) -1070	1,040,220	42.75	2170	1,000,000	1,140,200	1,100,070	1,200,000		
51-OP · SALARIES & BENEFIT - OP												
51010OP Salaries - REG	593,772	592,580	(1,192) 0%	559,100	-6%	-6%	581,760	604,780	626,540	645,250	Per Compensation Projection - CSD Board	
510200P Salaries - OT	6,500	5,550	(950) -15%	6,500	17%	0%	6,700	6,900	7,110	7,320	Same as FY2022 Budget	
510300P Salaries - VAC	46,644	49,860	3,216 7%	47,300	-5%	1%	49,040	50,860	52,560	54,130	Per Compensation Projection - CSD Board	
510400P Salaries - SICK	32,628	27,490	(5,138) -16%	30,880	12%	-5%	32,140	33.440	34,640	35,680	Per Compensation Projection - CSD Board	
510500P Salaries - HOLIDAY	38,090	37,260	(830) -2%	36,050	-3%	-5%	37,510	39,040	40,440	41,650	Per Compensation Projection - CSD Board	
51060OP Salaries - ON CALL / STANDBY	35,360	38,900	3,540 10%	37,990	-2%	7%	37,990	37,990	37,990	37,990	Per Compensation Projection - CSD Board	
510700P Salaries - Call Back	600	1,980	1,380 230%	2,000	-2 %	233%	2,000	2,000	2,000	2,000	Per Compensation Projection - CSD Board	
51100OP Payroll Tax	14,930	12,950	(1,980) -13%	14,230	10%	-5%	14,770	15,320	15,840	16,290	Per Compensation Projection - CSD Board	
51200OP Worker's Comp	53,910	42,470	(1,440) -21%	72,970	72%	-5%	75,930	76,490	79,200	81,460	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%
51300OP Employee Group Insurance	141,739	42,470	1,311 1%	123,120	-14%	-13%	126,790	130,890	135,480	140,480	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	
Sission Employee Group insurance	141,739	140,000	1,011 170	123,120	- 14 70	- 13 70	120,790	130,090	135,460	140,460	r er compensation i rojection - Cob Bodfu	Per SBCERA, flex dollars, standby, oncall, callouts are no longer
51400OP Retirement	281,945	276,140	(5,805) -2%	263,580	-5%	-7%	274,170	284,970	295,390	304,740	Per Compensation Projection - CSD Board	pensionable as of 07/30/20
51600OP Nationwide ER Match (457)	1,586	1,670	84 5%	1,950	17%	23%	1,950	1,950	1,950	1,950	Per Compensation Projection - CSD Board	
Total 51-OP · SALARIES & BENEFIT - OP	1,247,704	1,229,900	(17,804) -1%	1,195,670	-3%	-4%	1,240,750	1,284,630	1,329,140	1,368,940		

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		2022			2023		2024	2025	2026	2027		Subject to Change
		2022	Budget vs		Est. Year	CY Budget	2024	2020	1010	2021		
	Budget	Estimated Year End	Estimated % Year End variance	Budget	End vs. NY Budget	vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
53-MT · PROFESSIONAL SVC-MAINT												
53300MT Engineering	-	-	- N/A	-	N/A	N/A	-	-	-	-	No Engineering Expected for Maintenance	
53400MT Laboratory Analysis	-	-	- N/A	-	N/A	N/A	-	-	-	-	No Laboratory Analysis Expected for Maint	
53900MT Other Professional Svc	4,372	3,530	(842) -19%	3,640	3%	-17%	3,750	3,870	3,990	4,110	3% CPI increase from FY2022 Estimated YE	Drug Test, DMV Medical, Underground Svc Alert
Total 53-MT · PROFESSIONAL SVC-MAINT	4,372	3,530	(842) -19%	3,640	3%	-17%	3,750	3,870	3,990	4,110		
53-OP · PROFESSIONAL SVC - OP												
53300OP Engineering	20,000	5,000	(15,000) -75%	10,000	100%	-50%	10,000	10,000	10,000	10,000	Per management	
53400OP Laboratory Analysis	56,689	54,210	(2,479) -4%	55,840	3%	-1%	57,520	59,250	61,030	62,870	3% CPI increase from FY2022 Estimated YE	
53700OP Permits & Fees	57,091	53,340	(3,751) -7%	54,950	3%	-4%	56,600	58,300	60,050	61,860	3% CPI increase from FY2022 Estimated YE	Due to rising costs
53900OP Other Professional	4,009	1,960	(2,049) -51%	2,020	3%	-50%	2,090	2,160	2,230	2,300	3% CPI increase from FY2022 Estimated YE	DMV Medical, CEQA review and support
Total 53-OP · PROFESSIONAL SVC - OP	137,789	114,510	(23,279) -17%	122,810	7%	-11%	126,210	129,710	133,310	137,030		
54-MT · SERVICE AND SUPPLIES - MAINT												
54060MT Equipment Rental	5,000	1,250	(3,750) -75%	1,290	3%	-74%	1,330	1,370	1,420	1,470	3% CPI increase from FY2022 Estimated YE	
54080MT Clothing & Laundry	9,720	11,550	1,830 19%	11,900	3%	22%	12,260	12,630	13,010	13,410	3% CPI increase from FY2022 Estimated YE	\$135 x 52 wks + \$150 x 9 Boots + \$150 x 9 Winter Allowance
54170MT Repairs & Maint Auto	20,917	12,490	(8,427) -40%	12,870	3%	-38%	13,260	13,660	14,070	14,500	3% CPI increase from FY2022 Estimated YE	
54182MT Maintenance of Equipment	7,697	13,810	6,113 79%	14,230	3%	85%	14,660	15,100	15,560	16,030	3% CPI increase from FY2022 Estimated YE	Due to CIP's reduce amount
54184MT Maintenance of Structures	7,566	3,540	(4,026) -53%	3,650	3%	-52%	3,760	3,880	4,000	4,120	3% CPI increase from FY2022 Estimated YE	
54200MT Small Tools	3,000	1,230	(1,770) -59%	1,270	3%	-58%	1,310	1,350	1,400	1,450	3% CPI increase from FY2022 Estimated YE	
54210MT Supplies - Shop	3,898	2,010	(1,888) -48%	2,080	3%	-47%	2,150	2,220	2,290	2,360	3% CPI increase from FY2022 Estimated YE	
54220MT Supplies - Field	3,857	1,800	(2,057) -53%	1,860	3%	-52%	1,920	1,980	2,040	2,110	3% CPI increase from FY2022 Estimated YE	
Total 54-MT · SERVICE AND SUPPLIES - MAINT	61,655	47,680	(13,975) -23%	49,150	3%	-20%	50,650	52,190	53,790	55,450		
54-OP · SERVICE AND SUPPLIES - OP												
54021OP Auto Expense - Fuel	27,059	33,650	6,591 24%	34,660	3%	28%	35,700	36,780	37,890	39,030	3% CPI increase from FY2022 Estimated YE	
54022OP Auto Expense - Mileage	-	-	- N/A	-			-	-	-	-	3% CPI increase from FY2022 Estimated YE	
54023OP Auto Expense - General	17,230	10,260	(6,970) -40%	10,570	3%	-39%	10,890	11,220	11,560	11,910	3% CPI increase from FY2022 Estimated YE	
54030OP Communication	3,216	3,170		3,270	3%	2%	3,370	3,480	3,590	3,700	3% CPI increase from FY2022 Estimated YE	Pager only
54040OP Due & Subscription	1,300	340		360	6%	-72%	380	400	420	440	3% CPI increase from FY2022 Estimated YE	
54050OP Equipment Purchase	15,307	4,410		4,550	3%	-70%	4,690	4,840	4,990	5,140	3% CPI increase from FY2022 Estimated YE	
54060OP Equipment Rental	3,892	10,290		10,600	3%	172%	10,920	11,250	11,590	11,940	3% CPI increase from FY2022 Estimated YE	
54070OP Insurance	79,109	82,280		129,130	57%	63%	133,010	137,010	141,130	145,370	Per SDRMA 2022-23 estimate	
54075OP Insurance - Vehicle	37,073	36,880		37,990	3%	2%	39,130	40,310	41,520	42,770	3% CPI increase from FY2022 Estimated YE 3% CPI increase from FY2022 Budget	\$100 - 50
54080OP Clothing & Laundry	11,754	10,360		12,110	17% 81%	3%	12,480	12,860	13,250	13,650	3% CPI increase from FY2022 Budget	\$120 x 52 weeks + \$150 x 8 boots + 3% CPI increase
54090OP Lodge / Meals 54100OP Misc Expense	1,801 114	1,030 30		1,860	300%	3% 5%	1,920 130	1,980	2,040 150	2,110 160	3% CPI increase from FY2022 Budget	
54100OP Misc Expense 54182OP Maintenance of Equipment	71,463	85,150		120 87,710	300 %	23%	90,350	140 93,070	95,870	98,750	3% CPI increase from FY2022 Estimated YE	
54184OP Maintenance of Structures	33,754	34,630		35,670	3%	6%	36,750	37,860	39,000	40,170	3% CPI increase from FY2022 Estimated YE	
												3% CPI increase + \$5000 (LAFCO fee changed from \$5,000 to
54185OP Membership	31,814	26,940		32,750	22%	3%	33,740	34,760	35,810	36,890	3% CPI increase from FY2022 Estimated YE	\$10,000)
54190OP Safety Equipment	6,303	6,290		6,480	3%	3%	6,680	6,890	7,100	7,320	3% CPI increase from FY2022 Estimated YE	Comparing spent vs. budget
542000P Small Tools	1,065	760		790	4%	-26%	820	850	880	910	3% CPI increase from FY2022 Estimated YE	• • • • • • •
54220OP Supplies	3,821	3,820		3,940	3%	3%	4,060	4,190	4,320	4,450	3% CPI increase from FY2022 Estimated YE	Comparing spent vs. budget
54310OP Special Dept - Chlorine / Salt	29,210	28,670	(540) -2%	29,540	3%	1%	30,430	31,350	32,300	33,270	3% CPI increase from FY2022 Estimated YE	Sludge \$60 x 595 tons + Hydrogen Peroxide \$7,000 + Hydrofloc
54320OP Special Dept - Sludge /Chemical	51,886	51,400	(486) -1%	52,950	3%	2%	54,540	56,180	57,870	59,610	3% CPI increase from FY2022 Estimated YE	\$870*12months
54330OP Special Dept - Oxygen/Propane	9,231	8,960	(271) -3%	9,230	3%	0%	9,510	9,800	10,100	10,410	3% CPI increase from FY2022 Estimated YE	
54340OP Special Dept - Emergency	35,000	26,030	(8,970) -26%	35,000	34%	0%	36,050	37,140	38,260	39,410	Same as FY2022 Budget	Comparing spent vs. budget
54400OP Training	20,000	9,740	(10,260) -51%	20,000	105%	0%	20,600	21,220	21,860	22,520	Same as FY2022 Budget	Training for New Staff, and Promoting Staff
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												Subject to Change			
			2022			2023		2024	2025	2026	2027		Subject to Change		
		Budget	Estimated Year End	Budget vs Estimated % Year End variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments		
Total 54-OP · SERVICE AND SUPPLIES	S - OP	491,402	475,090	(16,312) -3%	559,280	18%	14%	576,150	593,580	611,500	629,930				
56 · UTILITIES - OP															
56100OP Telephone		59,069	58,710	(359) -1%	60,480	3%	2%	62,300	64,170	66,100	68,090	3% CPI increase from FY2022 Estimated YE			
56210OP Utilities - Electric		110,298	108,010	(2,288) -2%	111,260	3%	1%	114,600	118,040	121,590	125,240	3% CPI increase from FY2022 Estimated YE			
56220OP Utilities - Gas		4,587	5,930	1,343 29%	6,110	3%	33%	6,300	6,490	6,690	6,900	3% CPI increase from FY2022 Estimated YE			
56230OP Utilities - Water		10,836	10,440	(396) -4%	10,760	3%	-1%	11,090	11,430	11,780	12,140	3% CPI increase from FY2022 Estimated YE			
56240OP Utilities - Trash		6,391	6,350	(41) -1%	6,550	3%	2%	6,750	6,960	7,170	7,390	3% CPI increase from FY2022 Estimated YE			
56300OP Refuse Disposal		2,356	2,490	134 6%	2,570	3%	9%	2,650	2,730	2,820	2,910	3% CPI increase from FY2022 Estimated YE			
Total 56 · UTILITIES - OP	-	193,537	191,930	(1,607) -1%	197,730	3%	2%	203,690	209,820	216,150	222,670				
50 MT Descention MAINT															
59-MT · Depreciation - MAINT 59100MT Depreciation Expense		255,210	249,470	(5,740) -2%	263,730	6%	3%	271,650	279,800	288,200	296,850	Per RAMS updated 4/21/22	Next Year Depreciation Amount + \$20,000		
Total 59-MT · Depreciation - MAINT		255,210	249,470	(5,740) -2%	263,730	6%	3%	271,650	279,800	288,200	296,850	Terronic updated 4/21/22	Next Teal Depreciation Amount + \$20,000		
		200,210	240,470	(0,140) -270	200,100	0,0		271,000	270,000	200,200	200,000				
59-OP · DEPR & AMORT - OP															
59100OP Depreciation - OP		312,361	325,070	12,709 4%	299,080	-8%	-4%	308,060	317,310	326,830	336,640	Per RAMS updated 4/21/22	Next Year Depreciation Amount + \$30,000		
Total 59-OP · DEPR & AMORT - OP		312,361	325,070	12,709 4%	299,080	-8%	-4%	308,060	317,310	326,830	336,640				
Total Cost of Services Provided		3,571,335	3,377,080	(194,255) -5%	3,739,310	11%	5%	3,877,210	4,011,110	4,151,780	4,290,610				
Net Operating Income Before G&A		3,465	292,020	288,555 8328%	(114,210)	-139%	-3396%	(252,110)	(386,010)	(526,680)	(665,510)				
General & Administrative Expense															
61 · SALARIES AND BENEFIT - ADM															
61010 Salaries - REG ADM		329,510	360,430	30,920 9%	387,670	8%	18%	330,760	342,150	353,830	365,840	Per Compensation Projection - CSD Board			
61020 Salaries - OT ADM		400	610	210 53%	700	15%	75%	720	740	760	780	3% CPI increase from FY2022 Estimated YE			
61030 Salaries - VAC ADM 61040 Salaries - SICK ADM		27,161 8,488	17,480	(9,681) -36% (1,388) -16%	49,830	185% 18%	83% -1%	51,330 8,730	52,840 9,100	54,370 9,490	55,920 9,890	Per Compensation Projection - CSD Board			
61050 Salaries - SICK ADM 61050 Salaries - HOLIDAY A	DM	8,488 9,909	7,100 19,220	9,311 94%	8,380 19,480	18%	-1%	10,200	9,100	9,490	9,890	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Includes General Manager holiday pay		
61100 Payroll Tax - ADM		11,252	10,910	(342) -3%	12,020	10%	7%	12,430	12,860	13,290	13,740	Per Compensation Projection - CSD Board	includes General Manager Holiday pay		
61200 Worker's Comp - ADM	4	2,345	1,890	(455) -19%	4,240	124%	81%	4,390	4,400	4,550	4,700	Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%		
61300 Employee Group Insu		72,091	76,310	4,219 6%	67,430	-12%	-6%	70,360	71,660	71,680	71,710	Per Compensation Projection - CSD Board	Includes Admin Staff & 4 Retirees		
													Per SBCERA, flex dollars, standby, oncall, callouts are no longer		
61400 Retirement - ADM		121,379	121,510	131 0%	119,520	-2%	-2%	122,450	125,520	128,710	132,050	Per Compensation Projection - CSD Board	pensionable as of 07/30/20		
61600 Nationwide - ER Matc		2,717	2,720	3 0%	2,720	0%	0%	2,720	2,720	2,720	2,720	Per Compensation Projection - CSD Board			
Total 61 · SALARIES AND BENEFIT - A	ADM	585,252	618,180	32,928 6%	671,990	9%	15%	614,090	632,620	650,480	668,900				
62 · BOARD EXPENSES 62100 Board Director's Fee		18,000	7,600	(10,400) -58%	18,000	137%	0%	18 000	18,000	18,000	18,000	\$300 x 5 Board members x 12 months			
62100 Board Director's Fee 62200 Board Exp - Auto Exp	ense	18,000	7,600	- N/A	18,000	137% N/A	U% N/A	18,000	10,000	10,000	10,000	φυού X ο Duaru members X 12 months			
62300 Board Exp - Auto Exp 62300 Board Exp - Meals & L		- 800	- 230	(570) -71%	- 800	248%	0%	- 830	- 860	- 890	- 920	Same as FY2022 Budget			
62400 Board Exp - Means & L		200	230 50	(150) -75%	200	248% 300%	0%	210	220	230	920 240	Same as FY2022 Budget			
Total 62 · BOARD EXPENSES		19,000	7,880	(11,120) -59%	19,000	141%	0%	19,040	19,080	19,120	19,160				
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CRESTLINE SANITATION DISTRICT 2022/2023 Budget Detail 2023 2024 2025 2026 2027

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		2022		2023			2024 2025 2026 2027			2027	Subject to Ch	
	Budget	Estimated Year End	Budget vs Estimated % Year End variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
63 · PROFESSIONAL SVC - ADM												
63100 Accounting & Auditing	58,457	42,700	(15,757) -27%	45,000	5%	-23%	46,350	47,750	49,190	50,670	Estimate similar to prior year	
63200 County Services	1,298	260	(1,038) -80%	1,300	400%	0%	1,340	1,390	1,440	1,490	Same as FY2022 Budget	PIMS & CO Asses. Maps
63300 Legal	90,000	48,290	(41,710) -46%	50,000	4%	-44%	51,500	53,050	54,650	56,290	Estimate similar to prior year	
63500 Software Support - ADM	15,000	8,990	(6,010) -40%	9,260	3%	-38%	9,540	9,830	10,130	10,440	3% CPI increase from FY2022 Estimated YE	
63900 Other Professional - ADM	29,395	29,710	315 1%	30,610	3%	4%	31,530	32,480	33,460	34,470	3% CPI increase from FY2022 Estimated YE	
Total 63 · PROFESSIONAL SVC - ADM	194,150	129,950	(64,200) -33%	136,170) 5%	-30%	140,260	144,500	148,870	153,360		
64 · SERVICES AND SUPPLIES - ADM												
64030 Bank Charges	14,054	14,580	526 4%	15,020	3%	7%	15,480	15,950	16,430	16,930	3% CPI increase from FY2022 Estimated YE	
64040 Computer Expense	13,000	8,580	(4,420) -34%	8,840		-32%	9,110	9,390	9,680	9,980	3% CPI increase from FY2022 Estimated YE	
64045 Due & Subscription	3,660	3,640	(20) -1%	3,750		2%	3,870	3,990	4,110	4,240	3% CPI increase from FY2022 Estimated YE	
64080 Janitorial Service	9,486	8,820	(666) -7%	9,090		-4%	9,370	9,660	9,950	10,250	3% CPI increase from FY2022 Estimated YE	\$720 month + carpet & floor cleaning
64090 Lease Equipment - ADM	6,182	3,360	(2,822) -46%	3,470		-44%	3,580	3,690	3,810	3,930	3% CPI increase from FY2022 Estimated YE	Copy Machine/Folder & Inserter/Postage Machine
64095 Legal Notice	2,757	1,310	(1,447) -52%	1,350	3%	-51%	1,400	1,450	1,500	1,550	3% CPI increase from FY2022 Estimated YE	
64120 Office Expense	4,083	4,070	(13) 0%	4,200	3%	3%	4,330	4,460	4,600	4,740	3% CPI increase from FY2022 Estimated YE	
64130 Office Supplies	8,051	7,880	(171) -2%	8,120		1%	8,370	8,630	8,890	9,160	3% CPI increase from FY2022 Estimated YE	
64135 Penalties	-	530	530 N/A	550	4%	N/A	570	590	610	630	3% CPI increase from FY2022 Estimated YE	
64140 Pest Control	4,802	5,300	498 10%	5,460	3%	14%	5,630	5,800	5,980	6,160	3% CPI increase from FY2022 Estimated YE	
64150 Postage & Delivery	22,732	21,590	(1,142) -5%	22,240	3%	-2%	22,910	23,600	24,310	25,040	3% CPI increase from FY2022 Estimated YE	
64160 Printing & Publications	16,000	17,360	1,360 9%	17,890	3%	12%	18,430	18,990	19,560	20,150	3% CPI increase from FY2022 Estimated YE	
64170 Public Relation	9,707	8,700	(1,007) -10%	8,970	3%	-8%	9,240	9,520	9,810	10,110	3% CPI increase from FY2022 Estimated YE	
64180 Maintenance of Equipment	2,168	1,060	(1,108) -51%	2,170	105%	0%	2,240	2,310	2,380	2,460	Same as FY2022 Budget	
64190 Maintenance of Structure	15,000	10,200	(4,800) -32%	15,000	47%	0%	15,450	15,920	16,400	16,900	Same as FY2022 Budget	
64230 Training	5,000	1,430	(3,570) -71%	5,000	250%	0%	5,150	5,310	5,470	5,640	Same as FY2022 Budget	4 Admin staffs
64240 Travel	300	80	(220) -73%	300	275%	0%	310	320	330	340	Same as FY2022 Budget	
64245 Lodge - Meals	1,200	(70)	(1,270) -106%	1,200	1814%	0%	1,240	1,280	1,320	1,360	Same as FY2022 Budget	
66000 Payroll Expenses	1,007	590	(417) -41%	610	3%	-39%	630	650	670	700	3% CPI increase from FY2022 Estimated YE	
68100 Bad Debt Expense	4,487	4,200	(287) -6%	4,490) 7%	0%	4,490	4,490	4,490	4,490	Same as FY2022 Budget	
Total 64 · SERVICES AND SUPPLIES - ADM	143,676	123,210	(20,466) -14%	137,720	12%	-4%	141,800	146,000	150,300	154,760		
69 · DEPR & AMORT - ADM												
69100 Depreciation - ADM	6.823	5,810	(1,013) -15%	6,300	8%	-8%	6,490	6,690	6,900	7,110	Per RAMS updated 4/14/22	Next Year Depreciation Amount + \$500
Total 69 · DEPR & AMORT - ADM	6.823	5,810	(1,013) -15%	6.300		-8%	6,490	6,690	6,900	7,110		
Total General & Administrative Expense	948,901	885,030	(63,871) -7%	971,180	-	2%	921,680	948,890	975,670	1,003,290		
Net Operating Income (Deficit)	(945,436)	(593,010)		(1,085,390		-15%	(1,173,790)	(1,334,900)	(1,502,350)	(1,668,800)		
Her Operating Income (Dencir)	(940,430)	(595,010)	332,420 -3170	(1,005,390	<mark>/)</mark> -03 //	-1070	(1,173,790)	(1,334,900)	(1,502,550)	(1,000,000)		

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		2022			2023		2024	2025	2026	2027		Subject to Change
	Budget	Estimated Year End	Budget vs Estimated % Year End variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Non-Operating Income (Expense)												
Other Income												
71 · PROP TAXES												
71100 Prop Taxes- CURR SEC & UNSEC1%	1,142,400	1,258,870	116,470 10%	1,258,900	0%	10%	1,277,800	1,297,000	1,316,500	1,336,300	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
71300 Prop Taxes-PRI SEC & UNSEC	6,600	12,310	5,710 87%	12,400	1%	88%	12,600	12,800	13,000	13,200	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
71500 Int & Pen Delinquent Taxes	1,000	1,300	300 30%	1,300	0%	30%	1,400	1,500	1,600	1,700	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 71 · PROP TAXES	1,150,000	1,272,480	122,480 11%	1,272,600	0%	11%	1,291,800	1,311,300	1,331,100	1,351,200		
72 · SPECIAL ASSESSMENTS												
72 · SPECIAL ASSESSMENTS 72100 Special Assessment - CURRENT	11,500	11,010	(490) -4%	11,100	1%	-3%	11,300	11,500	11,700	11,900	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 72 · SPECIAL ASSESSMENTS	11,500	11,010	(490) -4%	11,100	1%	-3%	11,300	11,500	11,700	11,900	Same as 1 12022 Estimate (Jounded)	
	11,000	11,010	(430) 470	11,100	170	-570	11,500	11,500	11,700	11,300		
73 · GRANTS AND AIDS												
73100 General Tax Levy- HOMEOWNER EXM	10,089	9,950	(139) -1%	10,000	0.5%	-0.9%	10,200	10,400	10,600	10,800	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 73 · GRANTS AND AIDS	10,089	9,950	(139) -1%	10,000	1%	-1%	10,200	10,400	10,600	10,800		
76 · CONNECTION FEE 76000 Connection Fees		3,740	3,740 N/A		-100%	N/A						
Total 76 · CONNECTION FEE		3,740	3,740 N/A		-100%	N/A	-	-	-			
		0,110	6,110 1671		10070							
79 · OTHER INCOME												
77000 Interest Income	48,355	71,960	23,605 49%	72,000	0%	49%	72,000	72,000	72,000	72,000	Same as FY2022 Estimate (rounded)	
77500 Realized Gain / Loss	-	-	- N/A	-	N/A	N/A	-	-	-	-		
77800 Net Incr/Decr in Fair Value	-	(268,670)		-	100%	N/A	-	-	-	-		
78000 Gain / Loss on Sales of Fixed A	-	12,750	12,750 N/A	-	-100%	N/A	-	-	-	-		
72300 Special Assessment-DELQ&PENALTY	530	750	220 42% 5.884 57%	800	7%	51%	800	800	800	800	Same as FY2022 Estimate (rounded)	
72500 Special Assessment SU01-DLQ&PEN 79200 Worker's Comp Insurance Claim	10,326	16,210	5,884 57% - N/A	16,300	1% N/A	58%	16,300	16,300	16,300	16,300	Same as FY2022 Estimate (rounded)	
79200 Worker's Comp Insurance Claim 79500 Other Income	- 1,000	- 250	(750) -75%	300	20%	N/A -70%	- 300	- 300	- 300	- 300	Same as FY2022 Estimate (rounded) Same as FY2022 Estimate (rounded)	
Total 79 · OTHER INCOME	60,211	(166,750)		89,400	154%	48%	89,400	89,400	89,400	89,400		
Total Other Income	1,231,800	1,130,430	(101,370) -8%	1,383,100	22%	12%	1,402,700	1,422,600	1,442,800	1,463,300		
Other Expense												
80 · OTHER EXPENSES												
80 · OTHER EXPENSES 81000 Interest Expense		-	- N/A		N/A	N/A			-			
83000 Election Cost		-	- N/A		N/A	N/A	25,000		25,000			
84000 Tax Deduction	2,685	3,300	615 23%	3,300	0%	23%	3,300	3,300	3,300	3,300	Same as FY2022 Estimate (rounded)	
Total 80 · OTHER EXPENSES	2,685	3,300	615 23%	3,300	0%	23%	28,300	3,300	28,300	3,300		
Total Other Expense	2,685	3,300	615 23%	3,300	0%	23%	28,300	3,300	28,300	3,300		
Net Non-Operating Income	1,229,115	1,127,130	(101,985) -8%	1,379,800	22%	12%	1,374,400	1,419,300	1,414,500	1,460,000		
Change In Net Position	\$ 283,679	534,120	\$ 250,441 88%	<mark>\$ 294,410</mark>	-45%	4%	\$ 200,610	\$ 84,400	\$ (87,850)	\$ (208,800)		

RESERVE POLICY

CRESTLINE SANITATION DISTRICT Calculation of Reserves in Accordance with the Reserve Policy 2022/2023

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534.120

(10,311,730)

11,961,385

74%

BOARD DESIGNATED RESERVES

1. UNRESTRICTED RESERVES CALCULATION OF AVAILABLE RESERVES: RESERVE FOR OPERATIONS a) \$ 18.638.632 Contingency and Operations - Six Months Operations Total net position as of 6/30/21 Estimated change in net position for FY2022 2022/23 Operating Budget Total \$ 4,710,490 Investments in Utility Plant Total capital assets as of 3/31/22 (Including CIP) \$ 9,662,280 Less: Depreciation Estimated additional CIP for Apr-Jun '22 635,000 569,110 14,450 Inventory 4,141,380 Estimated unrestricted net position available as of 6/30/22 \$ 8,861,022 Six Months 6/12 Contingency and Operating Reserve 2.070.690 Estimated unrestricted net position available as of 6/30/22 \$ 8.861.022 Less: Total Reserves Target Per Policy TOTAL RESERVE FOR OPERATIONS \$ 2,070,690 Estimated unrestricted net position over/(under) target reserves \$ (3,100,363) **RESERVE FOR REPLACEMENT** b) Property, Plant, and Equipment Replacement Reserve Funded percentage of total reserves (estimated as of 6/30/22) Accumulated Depreciation at 6/30/22 \$ 23,622,880 Reserve % 25% 5,905,720 TOTAL RESERVE FOR REPLACEMENT 5,905,720 **RESERVE FOR CATASTROPHE RESPONSE** c) Cost (Excluding Land) \$ 33,251,180 Less: Accumulated Depreciation 23,622,880 9,628,300 Reserve % 25% 2,407,075 TOTAL RESERVE FOR CATASTROPHE RESPONSE 2,407,075 2. ADDITIONAL RESERVES IDENTIFIED BY THE BOARD Capital Budget Current Year 8,477,900 Less amount funded with debt financing (6,900,000)TOTAL RESERVE FOR CAPITAL PROJECTS 1,577,900 TOTAL RESERVES TARGET PER RESERVE POLICY \$ 11,961,385